

# **UCD** ONLINE



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### **Foreword**

I would like to welcome you to the School of Education in UCD and congratulate you on your success in achieving a place on the Professional Diploma in Education Studies. I hope that you will find the course both personally and professionally rewarding and that it will build your self-confidence, challenge and energise your thinking as well as enhance your opportunity for career advancement and/or change within the educational system. The programme is structured so that it will provide you with the opportunity to deepen your understanding of key issues within the field of education and develop your knowledge of the key role leadership plays in school and system development. The emphasis throughout the diploma is to develop your own critical skills of enquiry, as you debate and discuss the issues that emerge while studying particular modules. We recognise the valuable experience each of you brings to the course, and encourage you to utilise and draw upon this in your engagement with course material and through active participation in the different on-campus and online activities during your professional diploma studies.

The purpose of handbook is to provide you with an overview of the diploma programme, detailing course structure, modular options and assessment procedures. From time to time, some minor changes may have to occur, I give you every assurance that any such changes will be notified to you in good time. Although this is primarily an online programme, you are encouraged to make the most of the range of college facilities when possible and to avail of the extensive online library that is available through UCD Connect. Should you experience any difficulties over the course of the year please do not hesitate to contact me. We have a long track record of graduate teaching in education and understand the complexities of trying to negotiate a balance between work, family and study. Consequently, we understand the pressures which may arise in students' lives from time to time and are more than willing to provide every possible assistance and support. Finally, I wish you every success in the completion of your studies and hope you will find the outcome of the programme both fruitful and satisfying.

Dr. Gerry Mac Ruairc

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#### **Course Overview**

Award:	Level 9 Professional Diploma	
<b>Qualification Points:</b>	Diploma – 30 credits – equivalent to 3 modules	
Duration:	Minimum 1 year, maximum 2 years	
Start Date:	September 2013	
UCD Academic Expertise:	This Professional Diploma is offered, delivered and supported by academics in the UCD School of Education	
Fees:	€2700  Fees should be confirmed by visiting UCD fees webpage.	
Contact us:	You can contact the course administrator by email at educationonline@ucd.ie or by phone as follows:	
Comact us.	Contact Name: Lorraine Heffernan Contact Number: +353 1 716 7968	

## Fees/additional costs

Students are not required to make any payments other than their tuition fees. All materials used are freely accessible.

## Why is this course for me?

The Leadership Professional Diploma in Education Studies (PDES) is an online/ blended PDES in Leadership aimed at teachers with some teaching experience who would like to either move into a leadership position or challenge the way they think about their work in a variety of ways. The concept of leadership in all of the moduels on this diploma is broad therefore the content is suitable for teachers at different stages of their career within schools as organizations.

Our course will include some face-to-face sessions and we believe that these combined with the online dimension will provide a dynamic and transformative learning experience for all students. We are committed to developing our students' critical voice through reading, discussion, peer learning, presentations and critical review. This commitment to participative learning experiences will ensure that high quality learning outcomes are achieved. This is the first in a series of Professional Diplomas in Education Studies in the School of Education at UCD; a number of others are well advanced and will be coming on stream over the next few years. These will include a PDES in Children with Additional Needs and a PDES in Language and Literacy among others. It is intended that this series of diplomas will be a significant contribution on the part of the School of Education at UCD to Continuous Professional Development (CPD) in Ireland and the on-going need for professional renewal and transformation of schools as learning communities.

Developing a community of learners is a key principle in the design of this Professional Diploma. Ideally, therefore, students should try to work through the full diploma as part of a single cohort over one academic year. There is some flexibility in relation to this – please contact the course administrator in order to discuss your options.

#### What will I study?

This Professional Diploma comprises three modules:

1. **Leadership for Quality Learning** – this module critically explores various theories and research on school leadership both nationally and internationally in order to deepen your understadning of how leadership in

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- schools can significantly improve the quality of learning and school experience for staff, students and school communities.
- 2. Contemporary Issues for School Leaders This module will critically analyse policy trends and developments with a view to ensuring that graduates have a highly sophisticated knowledge of the main issues in impacting the education environment and their implications for teaching, learning and leading.
- 3. **School Transformation:** Module three is an individual or groups school focused study that will deepen, consolidate and extend the learning outcomes in the previous two modules by supporting students in making sense of their learning in the context of the reality of school life. This independent and systematic enquiry is also intended to be a contribution to evidence-informed practice within the school community in which participants are serving.

#### How will I study?

The course is delivered in a blended manner. There will be a weekly online lecture-discussion forum for one hour per week based on assigned readings on selected topics on a designated evening. Students are also expected to attend the university on three Saturdays over the course of semester one- (September to end of November) when they will complete the first two modules. Students will also attend college on two Saturdays during semester 2 (Jan-April) when they will be working on their final school based study. The overall course is also supported by a combination of live and pre-recorded online lectures, assigned readings, focused tasks and group based discussions.

The overview of dates for the 2013/2014 academic year is as follows:

Semester 1: September 2013 - December 2013

Module 1: Leadership for Quality Learning

and

Module 2: Contemporary Issues for School Leadership

#### On-Campus Seminar 1: Sat. 7<sup>th</sup> September 10-4.30

This will cover the online platform tools, the online methods to be used, the online tutorial structure, the use of the electronic library, and academic writing etc. for all the PDES for both modules. This session will also include an introductory lecture and assigned activities for both modules.

#### Contemporary Issues for School Leadership

Online Tutorials from 6 -7
Monday 16<sup>th</sup> September - Monday 14<sup>th</sup> October **Leadership for Quality Learning**Online Tutorials from 6 -7
Tuesday 17<sup>th</sup> September – Tuesday 15<sup>th</sup> October

## On-Campus Seminar 2: Saturday 19th October 10 -4.30

Mid-way review and consolidation of learning outcomes, discussions and online tutorials, assignment of group presentation tasks, assignment details etc.

# Reading Week/ School Mid-term break 28<sup>th</sup> October – 1<sup>st</sup> November Contemporary Issues for School Leadership

Online Tutorials from 6 -7

Monday 4<sup>th</sup> November - Monday 25<sup>th</sup> November

Leadership for Quality Learning

Online Tutorials from 6 -7

Tuesday 5<sup>th</sup> November - Tuesday 26<sup>th</sup> November

Course Prospectus for Professional Diploma in Education Studies (Leadership)

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### On-Campus Seminar 3: Saturday 23<sup>rd</sup> November 10-4.30

Group presentations followed by discussion.

Plenary review of the key issues for school leadership based on all topics covered.

Planning for semester 3 school-based study.

Semester 2: January 2014- April 2014

#### Module 3: School-Based Case Study – School transformation

This can be an individual or group based systematic examination of an aspect of management or teaching and learning using action research as the main methodology. Support for this module will be by way of group or individual based online tutorials and two on-campus events. The dates and times for the module are as follows:

Opening online tutorial: Monday 13<sup>th</sup> January 6-7 pm

## On-Campus Seminar 1: Sat 18<sup>th</sup> January 10 -3

This first on-campus day will be a peer-learning event where students define and refine the remit of their case studies.

#### **Online Support**

Online moderated discussion groups/ individual support: Jan 27<sup>th</sup> – Feb 28<sup>th</sup>

Online tutorials: Monday 3<sup>rd</sup> March / Monday March 10<sup>th</sup> / Tuesday March 18<sup>th</sup> Monday March 24<sup>th</sup>

### On-Campus Seminar 2: Saturday 5<sup>th</sup> of April

The second on-campus event comprises a keynote presentation and a gallery showcase of students' finished work.

**Assessment Due:** Thursday 10<sup>th</sup> April

#### How will I be assessed?

The assessment structure for both module 1 and 2 follows the same structure

Presentation 20% (Sat Nov. 23<sup>rd</sup>)

Online Participation 20%

3000 Word essay 60% Due date 5th December - submitted online

#### Module 3

Case study showcase 20% (on campus)
Participation in online support 10%
4000 word case study essay 70%

# **Learning Outcomes**

On completion of this module, students will be able to:

- 1. Enich their own practice through and informed and critical approach to reflective practice whether as class teachers, formal leaders or with the borader field of educaitonal leaderhsip
- 2. Demonstate a critical understading of the key trends and developments with respect to school leadership and be able to apply this understadning to a critical analysis of situation specific issues in practice.
- 3. Clearly articulate the shaping international influences on contemporary national policy agenda and participate in a constructive critique of dominant policy agenda from a practice perspective
- 4. Identify and locate the issue of self-evaluation and the emphasis on school review and renewal within wider discourses of accountability and professional responsibility

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# **Entry Requirements**

Applicants must have a primary degree - normally an honours degree but relevant experience is taken into account in the assessment of applications. Candidates should have in excess of three years experience in an education related field of practice.

## **Module List**

- EDUC41640: Leadership for Quality Learning
- EDUC41620: Contemporary Issues for School Leadership
- EDUC41800: School Transformation: School Based Case Study



## **Module Overviews**

## **EDUC41640: Leadership for Quality Learning**

Award:	10 credits at level 9 towards the 30 Credit Professional Diploma in Education Studies (PDES- Leadership) award
<b>Duration:</b>	07/09/2013- 03/12/2013
Start Date:	07/09/2013

The module comprises three broad areas which focus on different dimensions of leadership for learning and the challenges and opportunities of this perspective for school leadership and management. All elements focus specifically on the need to target school leadership and management activities in order to enhance teaching and learning within the school. The module begins with an examination of key contributors to the school effectiveness/school improvement debate. The second area of emphasis provides an opportunity for students to examine, understand and criticise the application of principles underpinning the different theories of school leadership with particular emphasis on modern theoretical developments in the area.

The module questions what leaders do and what activities they might engage in that are most likely to be most productive in terms of leading learning for a quality school experience. Themes include:

- 1. Significant Signposts in the Evolution of the Field
- 2. Leadership: Theories, Concepts and Models
- 3. The Practice of Leadership: What the Evidence Says

#### On successful completion of this module I will be able to:

- 1. Have an informed and critical understanding of the contextual factors that impact educational leadership by examining local, national and international policy developments in the area of school leadership.
- 2. Develop a critical insight into the range of leadership theories and perspectives in scholarship by coconstructing a model of leadership that addresses the future needs of Irish education.
- 3. Engage in a critical review of national and international research on school leadership in order to inform debate, analysis and synthesis of student learning in the area.

#### **Assessment**

Description	% of Final Grade	Timing
The assessment of this module is in the form of a 3,000 word essay that integrates different components of the module	60	End of Semester Submission on line December 3 <sup>rd</sup>
Thematic Group Presentation	20	November 23 <sup>rd</sup>
Contribution to online discussion	20	On-going



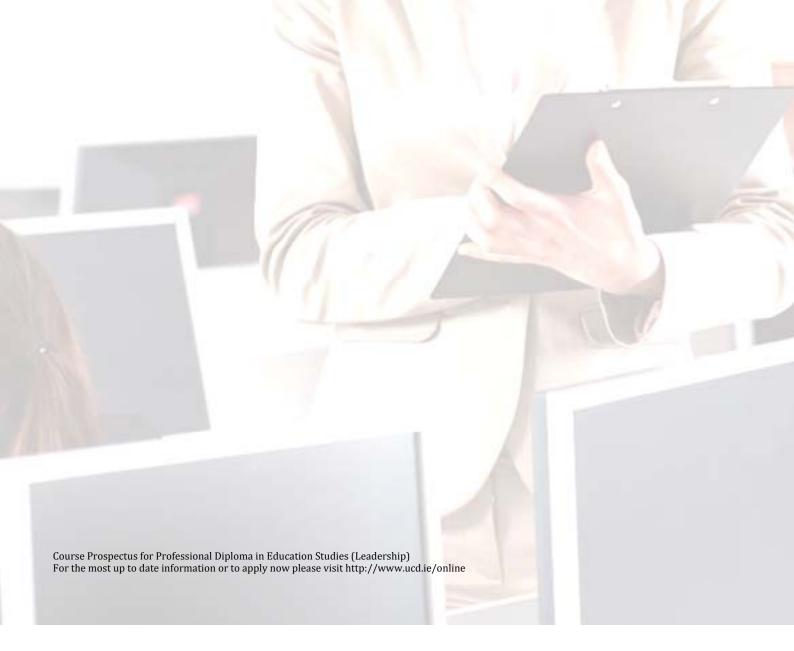


## **Mode of delivery/Expected Commitment**

This is a blended module where students are required to attend college seminars at the UCD campus as part of the course one/two evenings and one Saturday over the course of the semester.

They are also required to contribute to a weekly online discussion forum for 1 hour over the course of the semester. The expected workload is as follows:

- Lectures online during the semester (independent student work with online material): 40 hours
- Attendance at seminars on campus: 15 hours
- Contribution to weekly online discussion forum: 10 hours
- Group Presentation: 20 hours
- Student Autonomous Learning (additional reading etc): 80 hours
- End of semester written assignment: 40 hours





## **EDUC41620: Contemporary Issues for School Leadership**

Award:	10 credits at level 9 towards the 30 Credit Professional Diploma in Education Studies (PDES- Leadership) award
Duration:	07/09/2013- 06/1 <mark>2/2013</mark>
Start Date:	07/09/2013

The rise of a neo-liberal agenda in education, and public policy more generally, has crystalised around new public management under the twin towers of autonomy and accountability. The module interrogates this pervasive policy agenda and the manner in which it plays out in terms of national policy and school practices, with particular reference to the lives and work of principals and teachers, and the impact of recent policy initiatives including School Self Evaluation and the Literacy and Numeracy Policy. The national policy discourse is situated within international social movements, and a key anchoring concern throughout is what does professional responsibility and leadership practice in schools entail in these changing times.

## On successful completion of this module I will be able to:

- 1. Clearly articulate the shaping international influences on contemporary national policy agenda, particularly regarding autonomy and accountability.
- 2. Interrogate national policy documents from the perspective of autonomy and accountability.
- 3. Create a constructive critique of dominant policy agenda from a practice perspective.
- 4. Identify and locate the issue of self-evaluation within wider discourses of accountability and professional responsibility.
- 5. Indicate possible futures for teacher professional responsibility and their agency in creating that future for the benefit of learners and the teaching profession.

#### **Assessment**

Description	% of Final Grade	Timing
The assessment of this module is in the form of a 3,000 word essay that integrates different	60	End of Semester Submission
components of the module	1 10	December 3 <sup>rd</sup>
Thematic Group Presentation	20	November 23 <sup>rd</sup>
Contribution to online discussion	20	On-going

## **Mode of delivery/Expected Commitment**

This is a blended module where students are required to attend college seminars at the UCD campus as part of the course one/two evenings and one Saturday over the course of the semester. They are also required to contribute to a weekly online discussion forum for 1 hour over the course of the semester.

The expected workload is as follows:

- Lectures online during the semester (independent student work on online material): 40 hours
- Attendance at seminars on campus: 8 hours
- Contribution to weekly online discussion forum: 10 hours
- Policy position paper: 30 hours
- Student Autonomous Learning (additional reading etc): 80 hours

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#### **EDUC41800: School Transformation**

Award:	10 credits at level 9 towards the 30 Credit Professional Diploma in Education Studies (PDES- Leadership) award
Duration:	11/01/2014- 15/04/2014
Start Date:	11/01/2014- 15/04/2014

This module focuses on an identified 'problem' within a school community that has been prioritised for attention within the context of school self-evaluation. This 'problem' can be addressed as an individual 'project' or as a group undertaking. The issue to be investigated has to be substantial, and will be treated as a case study.

Documenting the case from a 'praxis' perspective, it is expected that the problem will be described, framed with reference to an appropriate theoretical/ conceptual/ empirical literature on the subject matter, and this will be followed by an appropriate research design that will take a 360 perspective on systematically establishing the 'facts'—the current realities from a comprehensive range of perspectives—teachers, support and ancillary staff, students, parents, community, Board of Management and other relevant stakeholders.

The emphasis throughout, including the assessment, will be on evidence-informed decision-making and an implementation plan that is intended to address the issue, with milestones identified for the process and indicators as to successful implementation and subsequent sustainability, evaluation and review.

## **Learning Outcomes**

## On successful completion of this module I will be able to:

- 1. Understand and appreciate the significance of systematic and strategic problem solving.
- 2. Be able to articulate the various steps in self evaluation, planning for school improvement, and the implementation of a sustainable resolution.
- 3. Have developed an enhanced capacity for understanding and applying evidence-informed practice as a significant contribution to sustainable school improvement in the context of school self-evaluation.
- 4. Enhanced capacity to work collaboratively, understand its dynamics, synergies and challenges while being more articulate about its processes.
- 5. Have developed a sophisticated understanding of the role of evidence in the process of determining professional judgements in context.

#### **Assessment**

Description	% of Final Grade	Timing
The assessment of this module is in the form of a 6,0000 word school based study that integrates a critical engagement with the process of school self-evaluation Or A 4000 word group written assignment and a 2000 word critical reflection		End of Semester Submission  Assessment due April 10 <sup>th</sup>
Thematic Group Presentation/ or individual topic	20	Saturday April 5 <sup>th</sup>
Contribution to online discussions	10	On-going





## **Mode of delivery/Expected Commitment**

This is a capstone school-based study where students are required to attend college seminars at the UCD campus as part of the course on two Saturdays over the course of the semester. They are also required to contribute to a weekly online discussion forum during the semester.

The expected workload is as follows:

- Attendance at seminars on campus: 10 hours
- Contribution to weekly online discussion forum: 20 hours
- Group Presentation: 20 hours
- Student Autonomous Learning (additional reading etc): 100 hours
- End of semester written assignment: 50 hours



## **Further Information**

## **Technical Requirements**

Students must have access to a relatively modern computer which matches the minimum specifications required to run the UCD software, as detailed here.

(http://www.ucd.ie/itservices/itsupport/softwareapplicationsavailableinucd/supportedoperatingsystems/name,22773,en.html)

## **Frequently Asked Questions**

I am unable to travel to UCD for exams. Is it possible to arrange to take the exams in another country or remotely?

There are no written exams on this programme so it will not be necessary to travel to the univiersity for exams. All assignments associated with the PDES are submitted online through Blackboard Safe Assign.

#### Will I have to pay for software or computer upgrades to take the course?

Provided you have broadband internet access and a reasonably modern PC (a suggestion is no more than 3 years old) you should be able to access all the files and run the computer programmes we require.

